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CREATE CHANGE

# **The Commons Social Change Library: a comparative analysis of social change resource hubs**



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The University of Queensland acknowledges and respects Aboriginal and Torres Strait Islander peoples as First Australians. We value and celebrate the uniqueness of knowledges, cultures, histories and languages that have been created and shared for at least 65,000 years.

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## Executive summary

The Commons Social Change Library (CSCL, the Library) partnered with The University of Queensland's Global Change Scholar Program (GCSP, the Program) to enhance its role as a pivotal resource for social and environmental change advocates by completing a comparative analysis of social change resource hubs. This report outlines findings from a landscape and collection analysis aimed at identifying gaps in the CSCL's service offerings and funding plans, benchmarking it against global counterparts and proposing recommendations for future enhancements of the Library's collection and services.

### Approach

The project commenced with a thorough landscape analysis of global social change resource hubs, followed by a detailed collection analysis of the CSCL. The scope of the project included:

- Identifying analogous hubs
- Mapping the services offerings and funding schemes offered by and sustaining the identified hubs
- Conducting an analysis of the Library's current collection
- Benchmarking the collections held in the CSCL against those in these hubs
- Developing actionable recommendations to support the Library's collection development and financial sustainability

### Phase 1: Landscape Analysis

The landscape analysis identifies 76 analogous resource hubs, worldwide. For the methodology used to search and identify these hubs, many of the resource hubs were listed on the CSCL's directory of hubs, however, many were also found using advanced Google searches. The resource hubs analysed were predominantly not-for-profits, relying on donations as their primary source of funding. While most organisations focused on being a dedicated resource hub for social change, other organisations stated that training was their primary service offering.

### Phase 2: Collection Benchmarking

The second phase of the project audited the Library's current collection to identify development opportunities by assessing new materials found during the landscape analysis and quantitatively benchmarking collections. We found that the CSCL boasts one of the largest collections amongst its peers, with approximately 2,000 resources and items presented in an accessible, user-friendly manner with many different ways to engage with the content. Most notably, the collection was one of the few with an up-to-date focus on current social change issues in the global context. The CSCL is unique in both its breadth and depth of scope, which they are still able to maintain while consistently striving to remain up-to-date on current events.

### Recommendations

Our recommendations focus on expanding directories, seeking alternative funding, tailoring marketing activity, and understanding user perspectives.

## Introduction

The Commons Social Change Library is an online collection of educational resources, freely available to activists and researchers of social change and collective action. Driven by a small team of paid staff and dedicated volunteers, CSCL has established itself as a global sector leader and the only resource of its kind within Australia. This dynamic hub convenes and advances the collective wisdom of campaigners and social movements worldwide.

The University of Queensland's GCSP is designed to empower PhD students to drive real-world impact through transdisciplinary research. At the core of the program is a unique team-based industry placement, where students partner with external organisations to address pressing global challenges. This hands-on experience allows Global Change Scholars to apply their expertise in novel contexts within an interdisciplinary team.

The Library approached the University of Queensland's Global Change Scholar Program to identify and audit gaps within the organisational practices, skill developments and learning needs of social and environmental change groups to inform recommendations for collection and services development.

The CSCL sought the GCSP to enhance its role as a key resource for social change advocates. As a small and volunteer-supported initiative, the Library has limited resources to engage independent analysis of its situation and offerings. Although this collaboration with GCSP did not have scope to investigate the needs of the Library's users and target audience, the authoring GCSP scholars have completed a landscape and collection analysis to inform conclusions and recommendations concerning the comparative standing of the Library and gaps within its offerings.

## Research Objectives

Following initial research and a project establishment meeting with stakeholders a project proposal was drafted. This proposal outlined a multi-phase six-month project spanning from January to July 2024. For further details on the project phases, see the methods section. The proposal established the scope of the project and the following research objectives:

- Contextualise the CSCL's position within the broader field of social change resource hubs.
- Identify gaps in the CSCL's current services and resource offerings.
- Develop recommendations for future resource and service offerings.

With these research objectives in mind, this project aimed to ensure that the CSCL remains a relevant and robust resource for activists and social changemakers worldwide.

## Background

The CSCL identifies itself as a social change resource hub providing a repository of useful materials for changemakers by sourcing and sharing resources on campaigning, activism and organising. Globally, social and environmental movements develop and share resources, resulting in numerous specialised resource hubs.

The CSCL is a unique Australian-based collection of social and environmental justice resources, whilst still having a global reach (Commons Library Limited, n.d.). The CSCL aims to be a one-stop-shop for resources on social movements and collective action. The Library has gathered an extensive array of resources, featuring contributions from over 660 collaborators in compilations across a variety of relevant topic areas. The Library has also partnered with affiliate organisations to curate over 30 collections.

The Library operates within both the international and Australian landscapes as social movements are rarely confined by borders. In order to contextualise the current project, we analysed the broader political, economic, social and technological factors in which the CSCL operates and how that may impact the organisation. These factors are graphically represented in Figure 1.

### Political and Economic Factors

The CSCL is a not-for profit entity registered with the Australian Charities and Not-for-profits commission (ACNC). In the 2021-2022 reporting year, 61% of its revenue came from donations and bequests, while 39% came from grants, with 85% of expenses allocated to supporting its small part-time staff (Australian Charities and Not-for-profits Commission, n.d.). To qualify as an Australian charity, the Library must operate on a not-for-profit basis, serve charitable purposes for public benefit and meet ACNC governance standards. The Library, must also report to the ACNC while fulfilling its annual obligations as an incorporated association in Victoria. Relying on donations and grants for income, the CSCL must also act in accordance with the rules and regulations of fundraising activities under state law and manage and report in accordance with its various grant agreements.

### Social and Technological Factors

Being entirely online allows the CSCL to be adaptive, inclusive, connected and responsive while providing free access to its digital collections. This digital platform enables the Library to reach activists worldwide who have internet access. While most resources accessed within the Library are in English, there are also materials available in over 40 different languages. The collection includes written works in addition to video and audio resources. From a technological standpoint, the library must regularly maintain its website and digital assets, requiring the expenditure of their already limited human and financial resources. As a fully digital entity, the Library is easily accessible to people around the world but is also vulnerable to malicious cyber-attacks. The CSCLs mission of providing readily available resources and information for activists worldwide becomes increasingly crucial with the growing global concern for climate and social justice issues. By remaining responsive to social and technological factors impacting them, the Library can continue to adapt to various social issues and thrive in an everchanging landscape, ensuring its ongoing relevance and impact.

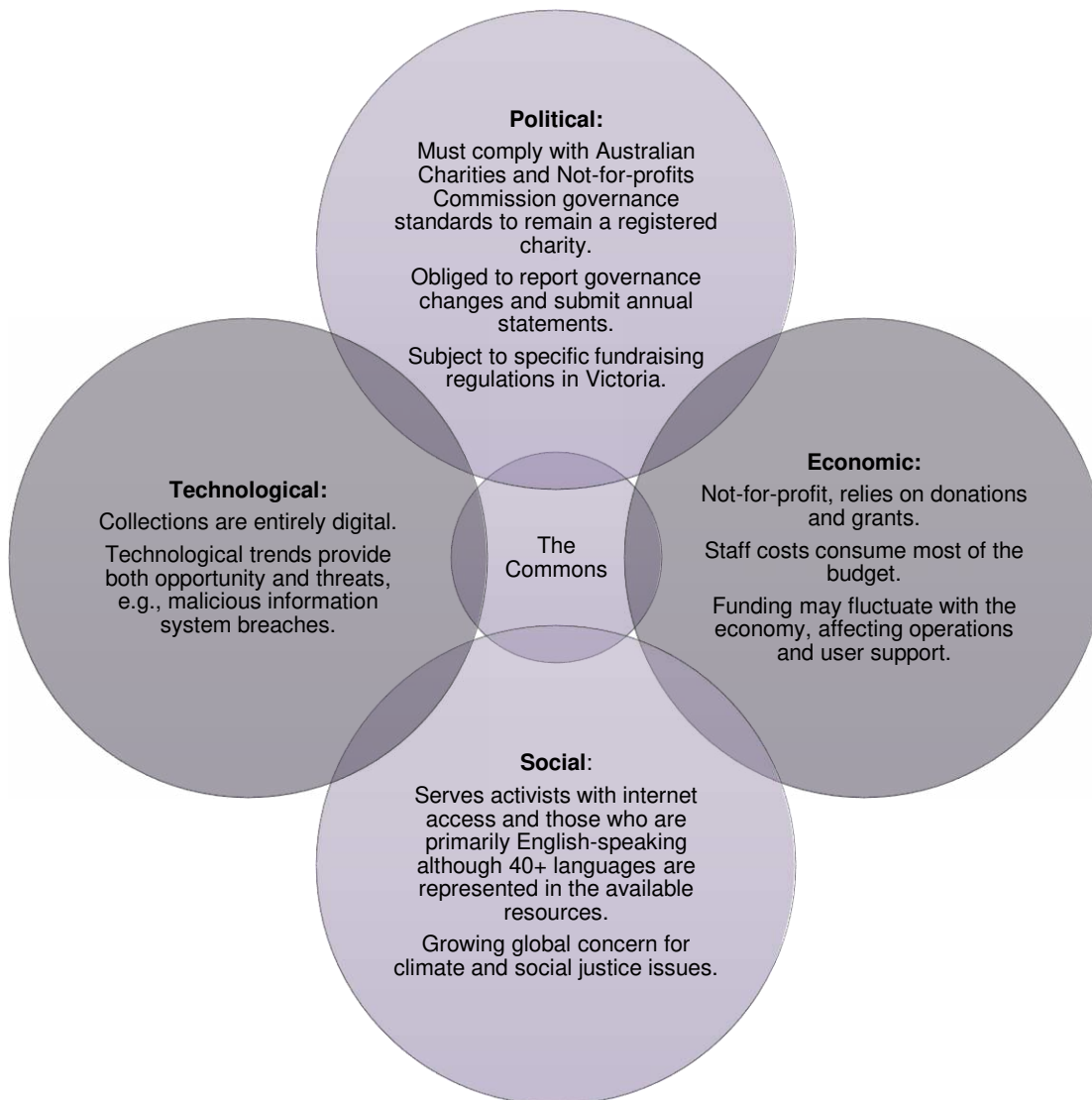


Figure 1. Political, economic, social, and technological factors that impact the Library

## Approach and Findings

To address the agreed research objectives and develop recommendations, a multi-phase project involving a landscape analysis and collection benchmarking audit was completed.

### Project Scope

In collaboration with the Library, the project was scoped to:

- Identify analogous resource hubs globally.
- Map resource offerings presented by these hubs.
- Map the service offerings and funding arrangements associated with the organisations or institutions that hosted the resource hubs.
- Benchmark the Library's resource and service offerings against the identified hubs and organisations or institutions.
- Deliver actionable recommendations to enhance the Library's offerings and financial sustainability.

To achieve the research objectives the project was progressed in three phases, each with their own corresponding findings.

### Phase 1: Landscape analysis of analogous resource hubs

Commencing in January 2024, the initial phase involved a thorough review of other social change libraries, educational institutions and resource hubs worldwide. Databases and organisations referenced on the CSCL website served as primary results for populating the landscape analysis and provided a guiding a framework of inclusion and exclusion criteria. This initial list was then expanded through a snowball (secondary) identification approach, where additional resources referred to in the primary results were added to the landscape analysis if they met inclusion and interrater criteria. Finally systematic, advanced Google searches, designed in consultation with a University of Queensland librarian, directly identified additional resources and some subsequent secondary results for inclusion in the analysis.

The results were tabulated in a comprehensive matrix for analysis by services, offerings and funding models (where possible) of each hub's hosting organisation to provide a comparison to those of the Library. The final Landscape Analysis Database (attached) allowed for a comparative assessment of the resource hubs' hosting organisations and institutions service offerings, resources and financial circumstances and served as a dynamic tool for the identification and characterisation of best practices and innovative strategies which aligned with the Library's mission.

### Findings

A total of 76 resource hubs hosted by 74 organisations or institutions were included for analysis by the following categories (See Appendix 2 for a list of organisations):

- Organisation type
- Primary source of funding
- Primary service offering
- Relationship with the CSCL
- Method of identification



### Organisation type

Of the 76 organisations analysed, the majority were classified as not-for-profits (54%). The remainder were categorised as other (26%), non-governmental organisations (8%), education institutions (5%), research institutions (3%), consultancies (3%) and government agencies (1%).

### Primary source of funding

Hosting organisations were primarily funded through donation (51%), non-government grants (9%), other sources of funding (8%), generated income (7%), or government grants (5%). These categories of funding sources were often imputed from statements the organisations made on their webpages, for example, “We rely on donations.” Only 23 of 76 (30%) hubs were associated with organisations that published accessible financial reports and for 20% of the hubs it was not possible to identify a funding source (unspecified category) Figure 2 provides an illustration of the analysis.

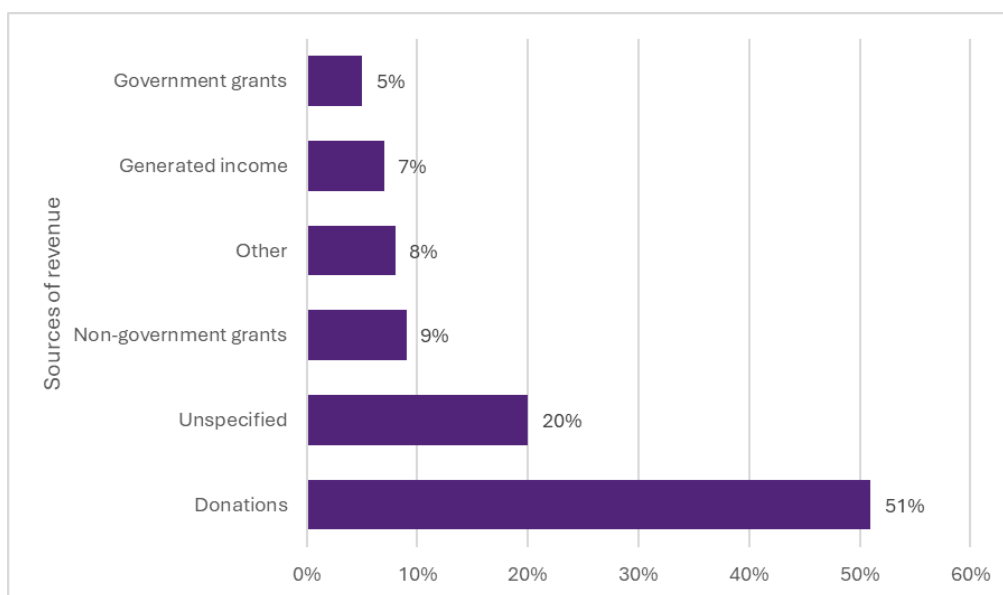


Figure 2. Primary sources of funding for social change resource hubs.

### Primary service offering

The majority of identified hubs were hosted by organisations primarily dedicated to delivering a resource hub (38%). Organisations also listed training (30%), other (17%), research (5%), mentoring (4%), policymaking (3%), workshops (1%) and advocacy (1%) as their primary service provided. These findings are shown in Figure 3.

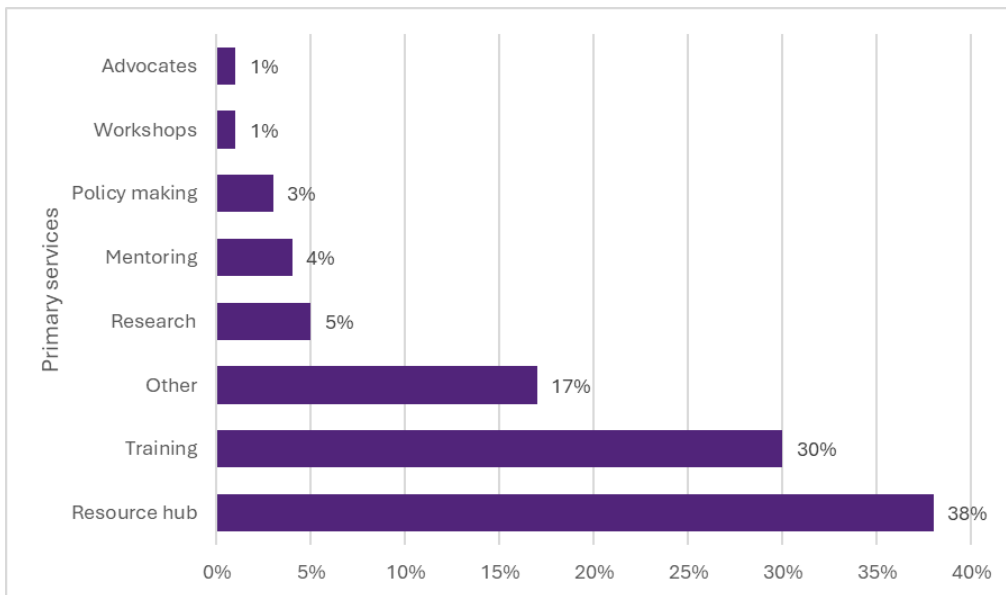


Figure 3. Primary service offered at the social change resource hubs.

*Relationship with the CSCL*

Most of the resource hub hosting organisations identified had no existing relationship with the CSCL but given the approach adopted to populate the landscape analysis matrix, a large minority were already known to or had partnered with the CSCL. Forty-one hubs were hosted by organisations with no prior relationship with the Library and identify potential future collaboration opportunities for CSCL. Figure 4 provides an illustration of the analysis.

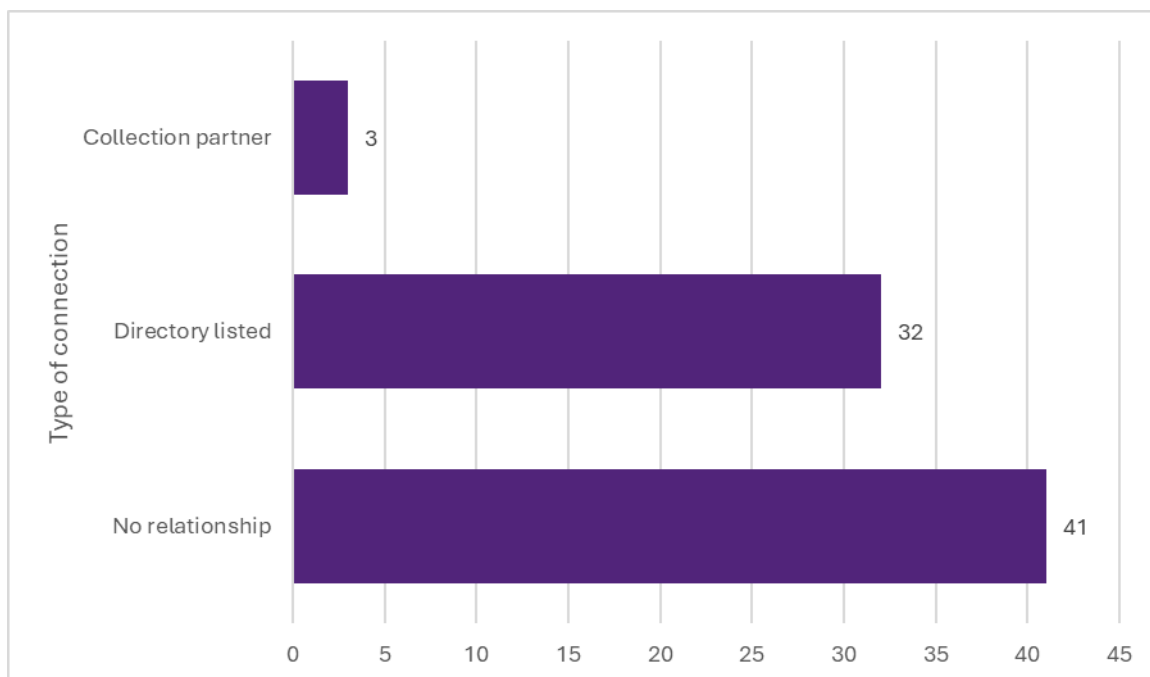


Figure 4. Current relationship with the CSCL.

### *Method of identification*

Novel search methodologies were used to identify relevant social change resource hubs and their host organisations for inclusion in the final landscape analysis matrix. Most resource hubs included were either promoted in the CSCL’s directory (32), a CSCL’s collection partners’ directory (8) or, were an existing CSCL collection partner (3). Despite extensive simple and advanced Google searching, only 7 and 23 hubs respectively were identified via these approaches. A remaining 3 hubs were secondary results identified in the directories of any of these 30 hubs. Further information on the approach to advanced Google searches, see provided in Appendix 1.

### Phase 2: Collection benchmarking

The second phase of the project involved an evaluation of the Library’s current collection to detect development opportunities by assessing new and alternative information materials identified during the landscape analysis. Identified resources were examined for their alignment with the Library’s mission and their fit with and variance from the Library’s topic areas and affiliate collections. This evaluation sought to find opportunities for partnerships and identify gaps in the Library’s collection.

Using an approach supported by the American Library Association, a quantitative collection-based gap analysis was undertaken comparing the data that were collected in the landscape analysis during the period January to June 2024. A quantitative comparison between resource holdings at the CSCL and analogous resources hubs was made on a topic-by-topic basis and by format and tags. Comparators for simple quantitative assessment could not be found in the landscape analysis data for the by format and by tag analyses.

### Findings

The CSCL collection contains approximately 2,000 resources presented in an accessible and user-focused manner with options to engage with the resources via topic and collection domains, tags, accessibility (activity and language) categories, and user-submitted search terms. The only analogous hubs with comparably sized collections were the Connexions Library and Archive (Canada) and the Occupy Libraries and Archives News Working Group Wiki (USA). The Connexions Library and Archive contains a deep and broad collection while the Occupy Libraries and Archives News Working Group Wiki is a deep collection. Notably, each of these analogous hubs archive resources and lack the impact of the CSCL collection as an evolving ‘living library’ with an up-to-the-minute focus on social change movements in the global context. The CSCL topic tag list is 868 items long and provides evidence of the breadth of the collection’s resources. As evidence of the depth of the collection, spanning 17 presentation types from articles to webinars, the Library contains 209 podcasts, 387 videos, and over 1500 written resources with a limited collection of resources available in 49 languages other than English. A summary assessment is provided in Table 1 and the full assessment is available in the attached Collection Benchmark Assessment Report.

Table 1. Summary Quantitative CSCL Collection Assessment

CSCL Topics	Contains resources to:	Size	Depth	Breadth
Arts and creativity	Assist activists in incorporating art and creativity in their social change activities.	57	Excellent	Excellent
Campaign strategy	Assist with planning effective campaigns and other social change projects by including a wide range of tools and additional case studies.	173	Excellent	Excellent

CSCL Topics	Contains resources to:	Size	Depth	Breadth
Coalition building	Assist with aligning activist and social change groups across different missions, cultures and structures for building effective coalitions where concerns are shared.	37	Excellent	Excellent
Communications and media	Assist activists select communication channels, develop compelling framing and messages, and develop media engagement skills.	136	Excellent	Excellent
Digital campaigning	Assist activists refine digital campaigning skills to mobilise others, broaden engagement across platforms, and evaluate impact.	116	Excellent	Excellent
First Nations resources	Provide a focus on Aboriginal and Torres Strait Islander people, in four broad types: those describing First Nations campaign stories; those that amplify First Nations voices and perspectives; those for resources for First Nations people engaged in social change; resources for non-Indigenous allies that encourage solidarity and decolonisation in social change movements.	53	Good	Good
Fundraising	Assist activists with fundraising both offline and online.	21	Excellent	Excellent
History	Focus on Australian social movement history providing strategic and tactical insights and inspiration.	126	Excellent	Excellent
Justice, diversity, and Inclusion	1) Assist groups of activists to engage with justice issues and develop skills in and cultures of inclusivity. 2) Deliver stories and perspectives from different communities, identities and struggles.	118	Excellent	Excellent
Lobbying and advocacy	Assist activists generate training materials and policy reports in addition to guiding practical and effective advocacy.	49	Excellent	Excellent
Management	Increase campaign impact with a collection targeted to managers, supervisors, volunteer coordinators and lead organisers and any activist wishing to improve the functioning of their organisations.	36	Excellent	Excellent
Nonviolent direct action	Provide a focus on nonviolent direct action including case studies, manuals, inspiring quotes, training materials, and practical how-to-guides.	170	Excellent	Excellent
Organising	Educate and inform activists about community organising.	253	Excellent	Excellent
Research and archiving	Assist activists develop research and archiving skills.	31	Excellent	Excellent
Tactics	Provide a focus on tactics, and their selection, via case studies and the organisation of particular actions.	109	Excellent	Excellent
Theories of change	Provide an exploration of different theories of and approaches to change.	51	Excellent	Excellent

CSCL Topics	Contains resources to:	Size	Depth	Breadth
Wellbeing	Support activist health and wellbeing.	80	Excellent	Excellent
Working in groups	Help organisations and individuals be more informed, intentional and skilled when engaging in group work.	137	Excellent	Excellent

### Phase 3: Synthesis of findings and development of recommendations

In the final phase of the project a review of the Library's strengths, situation and capabilities underpins the formulation of applicable recommendations.

In April 2019, the CSCL emerged in its current iteration with the design informed in consultation with social movement stakeholders. The Library, with its incredible range of resources on social change has become indispensable to social change-makers. Although the CSCL has a small part-time team with a modest budget derived mostly from charitable donations, the site had 1.5 million page views in 5 years. The Library maintains relevance and evolves by responding to crucial moments for social progress.

The librarians have developed 36 partner-collections and supplement these and other substantial topic collections with the work of hundreds of individual contributors. Some networks make use of the Library to host their collections instead of building their own websites. The librarians have also preserved materials from projects that are no longer active and from key conferences so that learnings are available to many more for the longer term. The librarians go beyond sharing resources to sharing social movement history and engaging in community radio. The Library has developed and delivered projects including:

- mapping of social change organising models in Australia and Aotearoa New Zealand
- developing and creating new collections of resources to increase the participation of people with disability in campaigning for greater inclusion and to enhance training organisation efforts
- developing an online advocacy course and free training programs on specialised skills for social change
- monitoring the Australian climate movement
- designing resource centres for other organisations such as the Australian Trade Union Institute and the Leading Change Network
- convening the Reset Reading Group in response to the COVID-19 pandemic and preserving its output
- creating 2 seasons of the Commons conversations podcast with 3AR community radio

This financial year the Library will introduce a new guest curator program, develop resources to tackle disinformation and experiment with new 'bite-sized' resources. They will be continuing to take individual supporter donations while also receiving subscription support from organisations signed up to varying levels of service or tailored assistance.

With this knowledge of the operations of the CSCL and the insights generated from the findings of the first two analyses including consideration of potential gaps and opportunities recommendations were synthesised. These recommendations are detailed in the next section of this report.

## Recommendations

### Collection Expansion

Although the CSCL collection is largely unmatched in its breadth and depth of resources, we identified the following opportunities to expand directories:

- Additional links to free online courses (see [Relevant online courses and course collections](#))
- Additional audiovisual media (see [Relevant audiovisual content](#))
- Fellowships and funders (see [Relevant fellowships and funding opportunities](#))
- Relevant job boards such as [80,000 Hours](#), [Ethical Jobs AU](#), [Idealist](#), [Amnesty International](#),

### Alternative Funding Opportunities

A primary concern raised during project meetings was the modesty of the funds the library is sustained by. A key reason for undertaking the landscape analysis was to understand how other analogous organisations manage funding in order to explore new potential avenues for funding that the Library could implement. These are our current recommendations:

#### Prompting Donations

Most of the organisations reviewed cited donations as their primary source of income (51%, see [Primary source of funding](#)). The CSCL can bolster funding through donations by having more obvious call-to-action links throughout their website. We recommend prompting users to donate to the Library, by linking to the donation page, at the end of each resource.

#### Consulting

As a prominent player among resource hubs and having completed numerous collaborative projects, the Library could leverage its position by offering niche consultation services where little competition exists and where existing staff have elevated levels of expertise, for example, movement archiving consultation services that assist hiring organisations reliably retain collections of materials from their retired campaigns.

#### International Grant Funding

The CSCL is not only the largest social change library in Australia but also one of the largest and most effective in the world. Meta-analytic data indicates that most of the Library's visitors are located in the USA, despite the abundance of resource hubs in that country. This demonstrates a significant demand for effective and accessible library services. Currently, government and non-governmental grants constitute 14% of primary funding for social change resource hubs, highlighting an untapped market for the CSCL, which already serves this demographic. To increase the variety of revenue streams available to the Commons, it would be beneficial to consider partnerships and grants with American universities or large, values-aligned organisations.

#### Marketing

The CSCL has previously undertaken successful social media marketing campaigns. To expand the Library's user base and address the real-time needs of social movements as they unfold, we recommend future marketing campaigns target locations where social movements are emerging or ongoing. Using tools like the [Carnegie Endowment Climate Protest Tracker](#) and the [Carnegie Endowment Global Protest Tracker](#) could provide real-time data on active protests around the world.

## Taking the Pulse of its User Base

There is a need for a more curated understanding of the user base's needs. We recommend that future GCSP-CSCL collaborations focus on enhancing this aspect. In the meantime, recognising the lack of engagement in past user surveys, we suggest initiating an annual general meeting open to the public and users of the library. This meeting would provide an opportunity for users to give direct feedback on the collection, allowing the CSCL to better understand gaps and various aspects related to user experience. To facilitate more frequent contact with their users, we also recommend implementing a suggestion-box style inbox where users can fill out an online form requesting different items or topics to be included in the collection.

## Next steps

The CSCL, Australia's largest and globally influential resource hub, partnered with the University of Queensland's GCSP, to identify ways to strengthen its role as a vital resource for social and environmental change advocates. This 2023 GCSP project identified and mapped the services, resources, and collections of global social change research hubs for benchmarking against the Library. Key findings revealed the predominance of not-for-profits in the sector with resource hub host organisations relying on donations as their primary source of revenue. While many of the host organisations functioned primarily to offer dedicated resource hubs, others also offered trainings and workshops. In addition to the landscape analysis, a collection analysis highlighted that the CSCL is the largest and most impactful hub of its kind, with a strong focus on current social change issues in the global context.

What became evident during this project is that the CSCL is a world-leader in social change resources. Recommendations from this project work to expand upon something that is already wonderful. We recommend that the Library continue to expand its collections as per the needs and wants of its user-base, sourcing a wide range of modal resources. For this we recommend more frequent contact with its user base through virtual general meetings and suggestion forms for new resources to be added to the collection. Mainly, our recommendations align with the need for more funding; for this we recommend using their expertise to engage in consulting services, incorporating donation campaign efforts to their website and looking at applying to international governmental and non-governmental grant opportunities. By leveraging its expertise and expanding international partnerships the CSCL can continue to evolve as a responsive and impactful resource hub in the dynamic landscape of social activism and environmental advocacy.

## Future Directions

Future research collaborations between the CSCL and The University of Queensland's GCSP should aim to address the specific needs of their target users. Specifically, future research should gather direct feedback from users of the CSCL, as well as key stakeholders within movement organisations and activist communities. Utilising methods such as surveys, interviews, and potentially focus groups, future projects could identify barriers to accessing the Library and its resources, and would guide future collection expansion projects. This approach could generate further sets of tailored recommendations for Library staff and volunteers.

## References

- Australian Charities and Not-for-profits Commission. (n.d.). Charities Register: Commons Library Limited. Australian Government. Retrieved 12 July 2024, from <https://www.acnc.gov.au/charity/charities/d7dd1d50-3aaf-e811-a962-000d3ad24a0d/profile>
- Commons Library Limited. (n.d.). The Commons Social Change Library: About Us. Commons Library Limited. Retrieved 12 July 2024, from <https://commonslibrary.org/about/S>



## Appendices

### A-1 Advanced Google search approaches

#### Approach 1

The search strings in the table below were aggregated using the concatenate function in Microsoft Excel (Microsoft Corporation, Redmond, Washington, USA) to exhaust all permutations of suggested search terms systematically. The search strings were individually copied into the advanced Google search portal for finding webpages with 'any of these words' and the results were reviewed for inclusion in the analysis. Results were not narrowed by any of the available operators in advanced Google search.

"Activist Hub" OR "Activist Resource" OR "Activist Library" OR "Activist Library" OR "Activist Directory" OR "Activist Database" OR "Activist Collection" OR "Activist Archive"
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"Activists' Hub" OR "Activists' Resource" OR "Activists' Library" OR "Activists' Library" OR "Activists' Directory" OR "Activists' Database" OR "Activists' Collection" OR "Activists' Archive"
"Activist's Hub" OR "Activist's Resource" OR "Activist's Library" OR "Activist's Library" OR "Activist's Directory" OR "Activist's Database" OR "Activist's Collection" OR "Activist's Archive"
"Activism Hub" OR "Activism Resource" OR "Activism Library" OR "Activism Library" OR "Activism Directory" OR "Activism Database" OR "Activism Collection" OR "Activism Archive"
"Changemaker Hub" OR "Changemaker Resource" OR "Changemaker Library" OR "Changemaker Library" OR "Changemaker Directory" OR "Changemaker Database" OR "Changemaker Collection" OR "Changemaker Archive"
"Changemakers Hub" OR "Changemakers Resource" OR "Changemakers Library" OR "Changemakers Library" OR "Changemakers Directory" OR "Changemakers Database" OR "Changemakers Collection" OR "Changemakers Archive"
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"Protestor's Hub" OR "Protestor's Resource" OR "Protestor's Library" OR "Protestor's Library" OR "Protestor's Directory" OR "Protestor's Database" OR "Protestor's Collection" OR "Protestor's Archive"
"Protest Hub" OR "Protest Resource" OR "Protest Library" OR "Protest Library" OR "Protest Directory" OR "Protest Database" OR "Protest Collection" OR "Protest Archive"
"Dissenter Hub" OR "Dissenter Resource" OR "Dissenter Library" OR "Dissenter Library" OR "Dissenter Directory" OR "Dissenter Database" OR "Dissenter Collection" OR "Dissenter Archive"
"Dissenters' Hub" OR "Dissenters' Resource" OR "Dissenters' Library" OR "Dissenters' Library" OR "Dissenters' Directory" OR "Dissenters' Database" OR "Dissenters' Collection" OR "Dissenters' Archive"
"Dissenter's Hub" OR "Dissenter's Resource" OR "Dissenter's Library" OR "Dissenter's Library" OR "Dissenter's Directory" OR "Dissenter's Database" OR "Dissenter's Collection" OR "Dissenter's Archive"
"Dissent Hub" OR "Dissent Resource" OR "Dissent Library" OR "Dissent Library" OR "Dissent Directory" OR "Dissent Database" OR "Dissent Collection" OR "Dissent Archive"
"social movement Hub" OR "social movement Resource" OR "social movement Library" OR "social movement Library" OR "social movement Directory" OR "social movement Database" OR "social movement Collection" OR "social movement Archive"
"social justice Hub" OR "social justice Resource" OR "social justice Library" OR "social justice Library" OR "social justice Directory" OR "social justice Database" OR "social justice Collection" OR "social justice Archive"
"social change Hub" OR "social change Resource" OR "social change Library" OR "social change Library" OR "social change Directory" OR "social change Database" OR "social change Collection" OR "social change Archive"
"ecological justice Hub" OR "ecological justice Resource" OR "ecological justice Library" OR "ecological justice Library" OR "ecological justice Directory" OR "ecological justice Database" OR "ecological justice Collection" OR "ecological justice Archive"

"racial justice Hub" OR "racial justice Resource" OR "racial justice Library" OR "racial justice Library" OR "racial justice Directory" OR "racial justice Database" OR "racial justice Collection" OR "racial justice Archive"
"nonviolence Hub" OR "nonviolence Resource" OR "nonviolence Library" OR "nonviolence Library" OR "nonviolence Directory" OR "nonviolence Database" OR "nonviolence Collection" OR "nonviolence Archive"
"non-violence Hub" OR "non-violence Resource" OR "non-violence Library" OR "non-violence Library" OR "non-violence Directory" OR "non-violence Database" OR "non-violence Collection" OR "non-violence Archive"
"nonviolent Hub" OR "nonviolent Resource" OR "nonviolent Library" OR "nonviolent Library" OR "nonviolent Directory" OR "nonviolent Database" OR "nonviolent Collection" OR "nonviolent Archive"
"non-violent Hub" OR "non-violent Resource" OR "non-violent Library" OR "non-violent Library" OR "non-violent Directory" OR "non-violent Database" OR "non-violent Collection" OR "non-violent Archive"
"community organizing Hub" OR "community organizing Resource" OR "community organizing Library" OR "community organizing Library" OR "community organizing Directory" OR "community organizing Database" OR "community organizing Collection" OR "community organizing Archive"
"community organising Hub" OR "community organising Resource" OR "community organising Library" OR "community organising Library" OR "community organising Directory" OR "community organising Database" OR "community organising Collection" OR "community organising Archive"

## Approach 2

The search strings in the table below were individually copied into the advanced Google search portal for finding webpages with 'all these words' and narrowed by the operator 'terms appearing in the text of the page' to identify webpage lists and directories where two prominent resource hubs were collocated.

"Commons Social Change Library" AND "Beautiful Trouble"
"Commons Social Change Library" AND "Activists Handbook"
"Commons Social Change Library" AND "The Change Agency"
"Activists Handbook" and "Beautiful Trouble"
"Activists Handbook" and "The Change Agency"
"Beautiful Trouble" and "The Change Agency"

## A-2 Analysed resource hubs

Resource Name	About	Web address
<b>350.org Trainings</b>	350.org works on grassroots campaigns across the globe, leveraging individuals working together in pursuit of a common goal to dismantle the influence and infrastructure of the fossil fuel industry	<a href="https://trainings.350.org/">https://trainings.350.org/</a>

	and to power up clean systems rooted in justice.	
<b>Activist Toolkit Library</b>	Working to increase access to the understanding of human rights and its legal framework through knowledge and resource-sharing that can be utilized by human rights defenders around the world.	<a href="https://humanrightsconnected.org/activist-toolkit/">https://humanrightsconnected.org/activist-toolkit/</a>
<b>Beautiful Trouble Toolbox</b>	Beautiful Trouble is a book, strategy card deck, online toolbox, and creative campaign incubator delivered by an international network of artist-activist-trainers helping grassroots movements become more creative and effective.	<a href="https://beautifultrouble.org/toolbox">https://beautifultrouble.org/toolbox</a>
<b>Bridging Divides Initiative De-Escalation Resource Hub</b>	BDI has created a state-by-state directory of local and national de-escalation, bystander, and community safety trainings and resources. The tools and strategies that the trainings provide can help communities, local leaders, election officials, poll workers, and individuals take concrete steps to prepare for elections, public meetings, and demonstrations, especially when there is a heightened risk of political violence.	<a href="https://bridgingdivides.princeton.edu/community-resources/de-escalation-resources">https://bridgingdivides.princeton.edu/community-resources/de-escalation-resources</a>
<b>Tools To Engage</b>	Tools to Engage is an ever-changing compilation of the best resources from across the social sector, chosen for their particular focus on supporting constituent engagement and addressing systemic challenges, such as race, gender, and power inequities in the sector. These resources are aimed at organizational development experts, management support organizations, and internal and external consultants, but may be used by anyone who finds them useful.	<a href="https://tools2engage.org/tools-to-engage/">https://tools2engage.org/tools-to-engage/</a>
<b>DC Peace Team Resources</b>	The DC Peace Team advance and sustain a culture of nonviolent peacemaking and resistance. They have resources related to peace and justice.	<a href="https://www.dcpeaceteam.org/resources">https://www.dcpeaceteam.org/resources</a>
<b>Essential Partners Resource Library</b>	Essential Partners offers a vast resource library which centers around a number of different social justice issues including: active listening, nonviolent communication, political polarization, trauma-informed interventions, and racial justice.	<a href="https://whatisessential.org/resources">https://whatisessential.org/resources</a>
<b>ConnexUs Resource</b>	ConnexUs Resource Library, a space for knowledge sharing & collaboration,	<a href="https://cnxus.org/resource-library/?all">https://cnxus.org/resource-library/?all</a>

<b>Library ConnexUs</b>	with crowdsourced publications on social impact in conflict-affected settings. Our library complements existing platforms, enriching learning opportunities & fostering connection among peacebuilding approaches other sectors.	
<b>Corruption Justice and Legitimacy Program</b>	Corruption, Justice and Legitimacy is a research-to-practice initiative committed to improving the effectiveness of anti-corruption programming in contexts of endemic corruption. Their resources are focused on corruption, social norms and peacebuilding.	<a href="https://www.corruptionjusticeandlegitimacy.org/">https://www.corruptionjusticeandlegitimacy.org/</a>
<b>Foreign Influence Operations and Disinformation</b>	A portal with key resources for identifying misinformation and disinformation, especially around elections.	<a href="https://www.cisa.gov/topics/election-security/foreign-influence-operations-and-disinformation">https://www.cisa.gov/topics/election-security/foreign-influence-operations-and-disinformation</a>
<b>Innovators Hive</b>	Innovators Hive is an online library and community space dedicated to driving innovations that strengthen local leadership in the peacebuilding and development sectors.	<a href="https://www.innovatorshive.org/explore-the-library/">https://www.innovatorshive.org/explore-the-library/</a>
<b>International Center on Nonviolent Conflict Resource Library</b>	This library includes multilingual resources, including curricula, guidebooks, toolkits, case studies, and research reports on approaches and tactics relating to civil resistance and nonviolent action.	<a href="https://www.nonviolent-conflict.org/resource-library/">https://www.nonviolent-conflict.org/resource-library/</a>
<b>Leading Change Network Resource Center</b>	The Leading Change Network (LCN) Resource Center is a diverse, multilingual collection of community organizing resources based on the works of Marshall Ganz and include training plans and slides, case studies, example videos, visuals and charts, and curated guides.	<a href="https://leadingchangenetwork.org/resource-center/">https://leadingchangenetwork.org/resource-center/</a>
<b>Mentor Resource Library</b>	MENTOR was created more than 30 years ago to expand opportunities for young people by building a youth mentoring field and movement, serving as the expert and go-to resource on quality mentoring.	<a href="https://www.mentoring.org/resource-library/">https://www.mentoring.org/resource-library/</a>
<b>MobLab Resources</b>	MobLab trains, coaches and challenges changemakers and their organisations to build people power, deploy creative tactics, tackle root causes and adopt collaborative cultures. Resources include frameworks, reports, toolkits and guides.	<a href="https://mobilisationlab.org/resources/">https://mobilisationlab.org/resources/</a>

<b>Narrative Initiative</b>	Narrative Initiative collaborates with social movements to transform deeply held beliefs and values in order to make equity and justice the foundations of multiracial democracy. Narrative Initiative has a resource library for resources related to narrative change.	<a href="https://narrativeinitiative.org/resources/">https://narrativeinitiative.org/resources/</a>
<b>The Tactical Mapping Tool</b>	The Tactical Mapping tool equips activists to collaboratively expand their understanding of relationships and develop strategic and effective action.	<a href="https://tmt.newtactics.org/">https://tmt.newtactics.org/</a>
<b>Tactics Database, Strategy Toolkit, and Advocacy Evaluation Toolkit</b>	New Tactics provides context adaptable, successful, and peaceful human rights-based approaches to activists and human rights defenders to strengthen the work of global individuals and organisations.	<a href="https://www.newtactics.org/about-us">https://www.newtactics.org/about-us</a>
<b>Nonviolence International Resources.</b>	Books, educational materials, tactics, training resources, webinars, treaty list by state, alternative community security, Spanish resources, Korean resources and shared resources for people and planet.	<a href="https://www.nonviolenceinternational.net/resources">https://www.nonviolenceinternational.net/resources</a>
<b>Nonviolent Direct Action Training Resources</b>	An informal, crowdsourced Excel sheet of training resources and tools for nonviolent direct action.	<a href="https://docs.google.com/spreadsheets/d/1TqvUNcD9EwLmgQd7ffEgvdMbpI_f3OcMBBFZzR6Nlaw8/edit#gid=10089338">https://docs.google.com/spreadsheets/d/1TqvUNcD9EwLmgQd7ffEgvdMbpI_f3OcMBBFZzR6Nlaw8/edit#gid=10089338</a>
<b>Open Resources for Upholding our Democracy</b>	A shared collection of resources, trainings, and guides developed by civil society organizations to promote peace and patience during the 2020 U.S. elections.	<a href="https://www.newamerica.org/digital-impact-governance-initiative/blog/open-resources-upholding-our-democracy/">https://www.newamerica.org/digital-impact-governance-initiative/blog/open-resources-upholding-our-democracy/</a>
<b>Participedia</b>	A global network and crowdsourcing platform for researchers, educators, practitioners, policymakers, activists, and anyone interested in public participation and democratic innovations. The resources are generated and used by diverse networks of researchers, educators, practitioners, policymakers, and activists. Search by cases, methods, organizations, countries, and collections.	<a href="https://participedia.net/">https://participedia.net/</a>
<b>Peace Insight Resources</b>	These resources provide in-depth research and analysis on local peacebuilding. The publications, toolkits, case studies and mapping are informed by the perspectives of	<a href="https://www.peaceinsight.org/en/resources/">https://www.peaceinsight.org/en/resources/</a>

	local partners, networks and the Peace Direct team.	
<b>RadComms Resource Directory</b>	The Radical Communicators Network is a global cohort of communicators focused on social-change communications. It aims to cross-pollinate conversations across various movements, organizations, and geographies, with a focus on building narrative power and centering those closest to oppression.	<a href="https://www.radcommsnetwork.org/resources/">https://www.radcommsnetwork.org/resources/</a>
<b>Rebuilding Public Power</b>	A 90-minute workshop dives into the history of how corporate power is organized in the United States and contemporary cases of how growing corporate power has rolled back successful gains in democratic rights, environmental justice, migrant justice, and economic justice both in the U.S. and abroad. The workshop includes activities, videos, and case studies that will help participants assess corporate power in their own communities and build visions for public and collective power.	<a href="https://www.belonging.berkeley.edu/rebuilding-public-power">https://www.belonging.berkeley.edu/rebuilding-public-power</a>
<b>Revolutionary Love Learning Hub</b>	This learning hub contains lessons for each of the ten practices of revolutionary love. Each lesson includes definitions, goals, guided inquiry, reflection questions, and home practices.	<a href="https://www.valariekaur.com/learninghub/">https://www.valariekaur.com/learninghub/</a>
<b>Syracuse University Press</b>	The Syracuse University Press Series on Peace and Conflict Resolution publishes conceptually innovative, empirically grounded works focusing on peacebuilding, social justice, peace movements, and conflict analysis and management.	<a href="https://press.syr.edu/browse-by-subject/">https://press.syr.edu/browse-by-subject/</a>
<b>The Change Agency Resources</b>	The Change Agency.org is a unique collection of more than 1,000 resources for activists and organizers including workshop resources, case studies and articles.	<a href="https://www.thechangeagency.org/resources/">https://www.thechangeagency.org/resources/</a>
<b>Think Tank</b>	Think Tank explores research and storytelling to understand the most effective ways to build bridges between the creative world and the impact community. To also power those partnerships with science-backed storytelling strategies that will lead to long-lasting change on the issues that matter most.	<a href="https://www.socialgoodclub.com/think-tank">https://www.socialgoodclub.com/think-tank</a>

<b>Training for Change Tools</b>	A free and open library of training tools developed by Training for Change.	<a href="https://www.trainingforchange.org/tools/">https://www.trainingforchange.org/tools/</a>
<b>The Trust Network Resource Library</b>	Information and ideas for anyone seeking to promote peace, social justice and democracy. Materials are either generated or recommended by TRUST Network Partner organizations and Members.	<a href="https://www.thetrustnetwork.net/resource-library">https://www.thetrustnetwork.net/resource-library</a>
<b>The Wise Democracy Project</b>	The Co-Intelligence Institute has created a list of “patterns” which are features or design principles that they believe would show up in a democracy characterized by collective wisdom. This tool highlights dynamic factors and design principles which can make an activity, organization or community more wisely self-governing.	<a href="https://www.wd-pl.com/">https://www.wd-pl.com/</a>
<b>The Albert Einstein Institution Digital Library</b>	The Albert Einstein Institution is an organization dedicated to advancing the study and use of strategic nonviolent action in conflicts throughout the world.	<a href="https://www.aeinstein.org/digital-library">https://www.aeinstein.org/digital-library</a>
<b>Australian Progress Resources</b>	Australian Progress revitalises civil society movements, enabling them to win social and environmental progress and strengthen our democracy. Together with hundreds of partners, we ensure the community interest shapes our nation’s priorities.	<a href="https://www.australianprogress.org.au/resources">https://www.australianprogress.org.au/resources</a>
<b>Better World Info / Links for a Better World</b>	A central information hub covering topics related to our future, peace, human rights, the environment, and social justice.	<a href="https://www.betterworld.info/">https://www.betterworld.info/</a>
<b>Direct Action Resources</b>	The Ruckus Society is a multi-racial network of trainers dedicated to providing the necessary tools, preparation, and support to build direct action capacity for ecological justice and social change movements.	<a href="https://ruckus.org/training-manuals/direct-action-resources/">https://ruckus.org/training-manuals/direct-action-resources/</a>
<b>The Community Organizing Archive</b>	A joint project of the Brown University Library and Swearer Center for Public Service. Comprised of archival and manuscript papers of activists (with a focus on Brown alumni) engaged in public service through non-governmental organizations.	<a href="https://libguides.brown.edu/coa/">https://libguides.brown.edu/coa/</a>
<b>Canvas Library and Multimedia</b>	CANVAS operates a network of trainers and consultants with expertise in building and running successful non-violent movements from offices in Washington DC, Kuala	<a href="https://canvasopedia.org/canvas-academy/#">https://canvasopedia.org/canvas-academy/#</a>



	Lumpur, Male, Tbilisi, Johannesburg and Belgrade. CANVAS shares and spreads knowledge workshops, books, videos, and tailored courses and consultations.	
<b>Actipedia</b>	Actipedia is an open-access, user-generated database of creative activism. Actipedia is a joint project of the Center for Artistic Activism and the Yes Lab.	<a href="https://actipedia.org/">https://actipedia.org/</a>
<b>Activist Handbook Resources</b>	The Wikipedia for change-makers.	<a href="https://activisthandbook.org/resources">https://activisthandbook.org/resources</a>
<b>CounterAct Resources Collection</b>	CounterAct was an incorporated not-for-profit organisation that supported communities across Australia to protect the natural environment and work for social justice and human rights. We provided training, educational resources and capacity building to support communities and activists.	<a href="https://counteract.org.au/resources/">https://counteract.org.au/resources/</a>
<b>Locally-led Framework</b>	A Google Sheets document maintained as a wiki for mapping existing resources.	<a href="https://docs.google.com/spreadsheets/d/14BCPeVkXlvoDQTGhP6LFo_Sk57cw60R1ALOf_VPA7ls/edit#gid=0">https://docs.google.com/spreadsheets/d/14BCPeVkXlvoDQTGhP6LFo_Sk57cw60R1ALOf_VPA7ls/edit#gid=0</a>
<b>NonViolence NY Resources</b>	This hub is hosted by the New York-based office of Nonviolence International also in this database.	<a href="https://www.nonviolenceny.org/resources">https://www.nonviolenceny.org/resources</a>
<b>Global Nonviolent Action Database</b>	The Global Nonviolent Action Database is a project of Swarthmore College, including the Peace and Conflict Studies Program, the Peace Collection, and the Lang Center for Civic and Social Responsibility.	<a href="https://nvdatabase.swarthmore.edu/">https://nvdatabase.swarthmore.edu/</a>
<b>The Alliance for Peacebuilding</b>	The Alliance for Peacebuilding is advancing the peacebuilding field to center peace in policies, programs, and laws, as well as in social norms, relationships, and our narratives.	<a href="https://www.allianceforpeacebuilding.org/afp-publications?tag=AfP&amp;category=Lear ning%20and%20Evaluation">https://www.allianceforpeacebuilding.org/afp-publications?tag=AfP&amp;category=Lear ning%20and%20Evaluation</a>
<b>2021 Abolitionist Youth Organizing Institute Padlet</b>	A padlet-based archive of materials from a 2021 session with Abolitionist Youth Organizing Institute	<a href="https://padlet.com/ayonyc1/2021-abolitionist-youth-organizing-institute-ayo-nyc-qlgzcalzzafwmv6k">https://padlet.com/ayonyc1/2021-abolitionist-youth-organizing-institute-ayo-nyc-qlgzcalzzafwmv6k</a>
<b>2020 Janine Soleil Abolitionist Institute</b>	A padlet-based archive of materials from a 2020 session with Abolitionist Youth Organizing Institute	<a href="https://padlet.com/ayonyc1/2020-janine-soleil-abolitionist-institute-jtamyu9sbi3gf3ft">https://padlet.com/ayonyc1/2020-janine-soleil-abolitionist-institute-jtamyu9sbi3gf3ft</a>
<b>Interrupting Criminalization Resources</b>	Interrupting Criminalization is a movement resource hub offering information, cross-movement networks, learning, and practice for	<a href="https://www.interruptingcriminalization.com/resources">https://www.interruptingcriminalization.com/resources</a>

	organizers, practitioners, and advocates on the cutting edge of efforts to build a world free of criminalization, policing, punishment, and violence.	
<b>Momentum Resources</b>	A training institute supporting organisers to build social movements through digital and in-person trainings, coaching programs, and communities of practice and learning.	<a href="https://www.momentumcommunity.org/">https://www.momentumcommunity.org/</a>
<b>School of Transnational Organizing Handbook</b>	School of Transnational Activism is an entity related to European Alternatives which was founded by young people from around the world in 2007 on the 50th anniversary of the Treaty of Rome.	<a href="https://transnationalorganizing.eu/handbook/">https://transnationalorganizing.eu/handbook/</a>
<b>re:power Classroom</b>	Formerly Wellstone Action, re:power is a pro-black organisation centering women, trans and gender-expansive people of colour delivering training, coaching, facilitation, and capacity building services.	<a href="https://repower.org/classroom/resources/">https://repower.org/classroom/resources/</a>
<b>ALLMEP Non-Violent Resource Center</b>	ALLMEP is coalition of 160 leading NGOs working to build sustainable peace in Israel/occupied Palestine.	<a href="https://www.allmep.org/resources/non-violent-resource-center/">https://www.allmep.org/resources/non-violent-resource-center/</a>
<b>Funders' Collaborative on Youth Organizing Resources</b>	A dynamic collective of social justice funders and youth organizing practitioners dedicated to advancing youth organizing as a strategy for youth development and social change.	<a href="https://fcoyo.org/resources">https://fcoyo.org/resources</a>
<b>Community Organisers Learning Resources</b>	Community Organisers is a national charity, and leading organisation for community organising training, support and action in the United Kingdom inspiring thousands of people to get involved in community organising practice.	<a href="https://www.corganisers.org.uk/training/learning-resources/">https://www.corganisers.org.uk/training/learning-resources/</a>
<b>Building a Revolutionary Movement Contents</b>	A blog concerning anti-capitalist activism in the UK.	<a href="https://buildingarevolutionarymovement.org/contents/">https://buildingarevolutionarymovement.org/contents/</a>
<b>organising4all</b>	A personal project collecting organising and mutual aid resources.	<a href="https://0xacab.org/marxiavellian/organising4all">https://0xacab.org/marxiavellian/organising4all</a>
<b>Joshua Kahn Russell Resources for organizers</b>	A social movement facilitator's blog based on training thousands of activists across the globe to defend land, water, and workers' rights against banks, oil companies, logging corporations, and coal barons.	<a href="https://joshuakahnruessell.wordpress.com/resources-for-activists-and-organizers/">https://joshuakahnruessell.wordpress.com/resources-for-activists-and-organizers/</a>

<b>The Book of Tricks, The Yes Men</b>	<p>The Yes Men are a culture-jamming activist duo and network of supporters. Through various actions, the Yes Men primarily aim to raise awareness about problematic social and political issues. They create and maintain fake websites intended to spoof the corporations and governmental organizations they believe often act in dehumanizing ways toward the public.</p>	<a href="https://theyesmen.org/learn/bookoftricks">https://theyesmen.org/learn/bookoftricks</a>
<b>The Barefoot Guides and Library</b>	<p>The Barefoot Guide Connection is a global community of practice for storytelling and case study writing that promotes the sharing of real stories, approaches, ideas and resources about effective social development and change practice.</p>	<a href="https://www.barefootguide.org/download-the-guides.html">https://www.barefootguide.org/download-the-guides.html</a>
<b>Justice Associates Resources</b>	<p>Justice Associates is a feminist movement-strengthening organisation dedicated to building the voice, visibility, and collective power of women for a just and sustainable world for all.</p>	<a href="https://www.justassociates.org/resources/">https://www.justassociates.org/resources/</a>
<b>Youth Activism Project Resources</b>	<p>Aims to build the skills, networks, and resources among teens to lead community-based movements.</p>	<a href="https://www.youthactivismproject.org/resources">https://www.youthactivismproject.org/resources</a>
<b>Equity in the Center Racial Equity Tools</b>	<p>Provides tools, research, tips, and curricula to support those working for racial justice by curating resources that use language and analysis reflecting an understanding of systemic racism, power, and privilege.</p>	<a href="https://www.racialequitytools.org/resources/act/strategies/community-organizing">https://www.racialequitytools.org/resources/act/strategies/community-organizing</a>
<b>Sociocracy For All</b>	<p>Sociocracy' combines consent decision-making, intentional processes, and decentralised authority for improving decisions and processes and forming a governance system based on connection, listening and co-creation among members. Sociocracy is used in businesses, communities, nonprofits, cooperatives, grassroots groups and in education.</p>	<a href="https://www.sociocracyforall.org/content/">https://www.sociocracyforall.org/content/</a>
<b>Plan International Activist Hub</b>	<p>Plan International works with children and girls in over 80 countries to support them obtain inclusive and quality education, protection from violence, empowerment, sexual and reproductive health and rights, and early childhood development.</p>	<a href="https://plan-international.org/campaigns/activist-hub/">https://plan-international.org/campaigns/activist-hub/</a>
<b>WITNESS Library</b>	<p>WITNESS help individuals and organizations who work to defend human rights around the world</p>	<a href="https://www.witness.org/resources/">https://www.witness.org/resources/</a>

	through providing tools, trainings, and advocacy.	
<b>ChangeMakerX change Resources</b>	A non-partisan, non-religious, non-segregated and non-sectarian organisation implementing a vision of the world in which everyone is part of inclusive communities and people connect deeply to co-create positive action to serve the wellbeing of people and planet.	<a href="https://www.changemakerxchange.org/resources/">https://www.changemakerxchange.org/resources/</a>
<b>Seeds for Change Resources</b>	A workers' co-op of experienced campaigners offering training, facilitation, online resources, and other support for campaigns, community groups and co-operatives.	<a href="https://www.seedsforchange.org.uk/resources">https://www.seedsforchange.org.uk/resources</a>
<b>Change Collective Resources</b>	Provides materials by young people for young people concerning education system justice. Materials are focused on tackling racism, sexism, classism, ableism, queerphobia, adultism and other important issues like climate justice in the UK high school system.	<a href="https://www.changemakerscollective.uk/">https://www.changemakerscollective.uk/</a>
<b>Movement Hub Resources</b>	A curated digital resource for Asian American and Pacific Islander social justice movement builders, organizations, and communities.	<a href="https://movementhub.org/resources/">https://movementhub.org/resources/</a>
<b>MPD150 Resources</b>	MPD150 was a participatory, horizontally-organized series of projects completed by organizers, researchers, artists, and activists with an aim to shift the conversation from one of procedural reforms to one of meaningful structural change in the Minneapolis Police Department.	<a href="https://www.mpd150.com/resources/">https://www.mpd150.com/resources/</a>
<b>Community Resource Hub Resources</b>	A resource for local advocates and organizers working to address the harms of policing in the U.S. and seeking to cultivate community safety and accountability outside of the criminal legal system.	<a href="https://www.communityresourcehub.org/resources/">https://www.communityresourcehub.org/resources/</a>
<b>Connexions Library and Archive</b>	Connexions Library and Archive is a non-profit online library and archive and physical archive for Canada's movements for social change that was founded in 1975 as a national information clearinghouse for grassroots activists involved with urban and rural poverty issues. The project also maintains a comprehensive directory of Canadian associations and NGOs and has evolved over decades while maintaining the action-oriented goal of	<a href="https://www.connexions.org/CxLibrary/CxTitleIndex.htm">https://www.connexions.org/CxLibrary/CxTitleIndex.htm</a>

	connecting grassroots activists with each other and with information, ideas, and issues.	
<b>Blueprints for Change Grassroots Support Resource Library</b>	A network of global anti-oppression organizers sharing skills and knowledge by compiling campaigning and organizing field experiences and creating 'how-to' guides to support fellow progressive activists.	<a href="https://www.blueprintsfc.org/ggsn-kb/">https://www.blueprintsfc.org/ggsn-kb/</a>
<b>Occupy Libraries and Archives News Working Group Wiki</b>	Members of the Issues and Advocacy Roundtable at the Society of American Archivists formed the Occupy Libraries and Archives News Working Group in 2011 in response to the destruction of the Occupy Wall Street Library.	<a href="http://olan.wikidot.com/start">http://olan.wikidot.com/start</a>
<b>The New Economy Organisers Network Support and resources</b>	The New Economy Organisers Network is a not-for-profit organisation accelerating social movements working on climate, housing, healthcare, and migration issues and supporting over 1,000 organisers across the UK working towards political, environmental, and social justice.	<a href="https://www.neweconomyorganisers.org/work/support-resources">https://www.neweconomyorganisers.org/work/support-resources</a>
<b>Building the Wheel Curriculum</b>	A collaborative initiative designed as an online clearinghouse of workshops and trainings. It is supported by the Center for Empowered Politics Education Fund at the Chinese Progressive Association, San Francisco, to help strengthen community empowerment efforts across the USA.	<a href="https://www.buildthewheel.org/curriculum">https://www.buildthewheel.org/curriculum</a>

### A-3 Collection expansion suggestions

#### Relevant online courses and course collections

Course name	Provider	URL
Act on Climate: Steps to Individual, Community, and Political Action	University of Michigan/Coursera	<a href="https://www.coursera.org/learn/act-on-climate">https://www.coursera.org/learn/act-on-climate</a>
Amnesty International Human Rights Academy	Amnesty International	<a href="https://academy.amnesty.org/learn">https://academy.amnesty.org/learn</a>
Amnesty International Online Courses	Amnesty International	<a href="https://www.amnesty.org/en/get-involved/online-courses/">https://www.amnesty.org/en/get-involved/online-courses/</a>

Be Persuasive: Write a Convincing Position Paper or Policy Advice (Project-Centered Course)	Leiden University/My MOOC	<a href="https://www.my-mooc.com/en/mooc/be-persuasive-write-a-convincing-position-paper-or-policy-advice-project-centered-course/">https://www.my-mooc.com/en/mooc/be-persuasive-write-a-convincing-position-paper-or-policy-advice-project-centered-course/</a>
Chris Anderson on Public Speaking	Acumen Academy	<a href="https://acumenacademy.org/course/chris-anderson-on-public-speaking/">https://acumenacademy.org/course/chris-anderson-on-public-speaking/</a>
Community Engagement: Collaborating for Change	University of Michigan/edX	<a href="https://www.edx.org/learn/social-science/the-university-of-michigan-community-engagement-collaborating-for-change?utm_source=website&amp;utm_medium=partner-marketing&amp;utm_campaign=michiganx&amp;utm_term=Community+Engagement%3A+Collaborating+for+Change&amp;utm_content=michigan-online">https://www.edx.org/learn/social-science/the-university-of-michigan-community-engagement-collaborating-for-change?utm_source=website&amp;utm_medium=partner-marketing&amp;utm_campaign=michiganx&amp;utm_term=Community+Engagement%3A+Collaborating+for+Change&amp;utm_content=michigan-online</a>
Framework Focus series: Reach	Community Organisers	<a href="https://elearning.corganisers.org.uk/p/framework-focus-reach">https://elearning.corganisers.org.uk/p/framework-focus-reach</a>
Freedom Lifted Learning Lab	Freedom Lifted	<a href="https://learninglab.freedomlifted.com/collections">https://learninglab.freedomlifted.com/collections</a>
How to Change the World	Wesleyan University/Coursera	<a href="https://www.coursera.org/learn/world-change">https://www.coursera.org/learn/world-change</a>
Inequality and Democracy	Utrecht University/edX	<a href="https://www.coursera.org/learn/inequality-and-democracy#modules">https://www.coursera.org/learn/inequality-and-democracy#modules</a>
Introducing Black leadership	The Open University	<a href="https://www.open.edu/openlearn/society-politics-law/introducing-black-leadership/content-section-overview?active-tab=description-tab">https://www.open.edu/openlearn/society-politics-law/introducing-black-leadership/content-section-overview?active-tab=description-tab</a>
Introduction to making political and social change	The Open University	<a href="https://www.open.edu/openlearn/society-politics-law/introduction-making-political-and-social-change/content-section-0?active-tab=description-tab">https://www.open.edu/openlearn/society-politics-law/introduction-making-political-and-social-change/content-section-0?active-tab=description-tab</a>
Introduction to Public Speaking	University of Washington/Coursera	<a href="https://www.coursera.org/learn/public-speaking">https://www.coursera.org/learn/public-speaking</a>

Justice	Harvard/edX	<a href="https://www.edx.org/learn/justice/harvard-university-justice?webview=false&amp;campaign=Justice&amp;source=edx&amp;product_category=course&amp;placement_url=https%3A%2F%2Fwww.edx.org%2Flearn%2Fpolitics">https://www.edx.org/learn/justice/harvard-university-justice?webview=false&amp;campaign=Justice&amp;source=edx&amp;product_category=course&amp;placement_url=https%3A%2F%2Fwww.edx.org%2Flearn%2Fpolitics</a>
Justice and Equity in Technology Policy	University of Michigan/Coursera	<a href="https://www.coursera.org/learn/justice-and-equity-in-technology-policy">https://www.coursera.org/learn/justice-and-equity-in-technology-policy</a>
Over 500 Free Learning Resources on Essential Nonprofit Skills	nonprofitready.org	<a href="https://www.nonprofitready.org/course">https://www.nonprofitready.org/course</a>
Peace Academy	Vision of Humanity	<a href="https://www.visionofhumanity.org/peace-academy/">https://www.visionofhumanity.org/peace-academy/</a>
SDG Academy	SDG Academy/edX	<a href="https://www.edx.org/school/sdgacademyx">https://www.edx.org/school/sdgacademyx</a>
Social Movement Technologies courses	Social Movement Technologies	<a href="https://courses.socialmovementtechnologies.org/courses/?utm_source=activisthandbook.org">https://courses.socialmovementtechnologies.org/courses/?utm_source=activisthandbook.org</a>
Storytelling for Change	Acumen Academy/Ariel	<a href="https://acumenacademy.org/course/storytelling-change/">https://acumenacademy.org/course/storytelling-change/</a>
The Activist Network 20 hours training program	The Activist Network/European Youth Forum	<a href="https://www.youthforum.org/files/YFJ_TheActivistNetwork_ENG_v8.pdf">https://www.youthforum.org/files/YFJ_TheActivistNetwork_ENG_v8.pdf</a>
United States Institute of Peace Online Courses	United States Institute of Peace	<a href="https://www.usip.org/academy/online-self-paced-courses">https://www.usip.org/academy/online-self-paced-courses</a>
Unpacking Activism	Davidson College/edX	<a href="https://learning.edx.org/course/course-v1:DavidsonX+DavidsonX_D010+2T2021/home">https://learning.edx.org/course/course-v1:DavidsonX+DavidsonX_D010+2T2021/home</a>
Using Public Policy for Social Change	University of Michigan/Coursera	<a href="https://www.coursera.org/learn/using-public-policy-for-social-change">https://www.coursera.org/learn/using-public-policy-for-social-change</a>
Using Public Policy for Social Change	University of Michigan/Coursera	<a href="https://www.coursera.org/learn/using-public-policy-for-social-change">https://www.coursera.org/learn/using-public-policy-for-social-change</a>

### Relevant audiovisual content—Podcasts

Name	URL
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ChangeMakers	<a href="https://changemakerspodcast.org/">https://changemakerspodcast.org/</a>
Movement Memos	<a href="https://truthout.org/series/movement-memos/">https://truthout.org/series/movement-memos/</a>
People vs Inequality Podcast	<a href="https://podfollow.com/people-vs-inequality-podcast/view">https://podfollow.com/people-vs-inequality-podcast/view</a>
Resist and Renew	<a href="https://resistrenew.com/podcast-2/">https://resistrenew.com/podcast-2/</a>
Solutions to Violence	<a href="https://soundcloud.com/wfmp-forward-radio/sets/solutions-to-violence">https://soundcloud.com/wfmp-forward-radio/sets/solutions-to-violence</a>
Social Change Agency Podcast	<a href="https://thesocialchangeagency.org/blog/the-social-change-agency-podcast/">https://thesocialchangeagency.org/blog/the-social-change-agency-podcast/</a>
Strength & Solidarity	<a href="https://strengthandsolidarity.org/podcasts/">https://strengthandsolidarity.org/podcasts/</a>
Waging Nonviolence: Podcasts	<a href="https://wagingnonviolence.org/podcast/">https://wagingnonviolence.org/podcast/</a>
Words to Win By	<a href="https://wordstowinby-pod.com/">https://wordstowinby-pod.com/</a>

#### Relevant audiovisual content—Videos and Video Channels

Name	URL
BBC Learning English: Leaders & Leadership	<a href="https://youtube.com/playlist?list=PLcetZ6gSk969YZTcANdSUtD1VltV4dP14&amp;si=MYJEVkg006M7Yxf">https://youtube.com/playlist?list=PLcetZ6gSk969YZTcANdSUtD1VltV4dP14&amp;si=MYJEVkg006M7Yxf</a>
Community Tool Box	<a href="http://www.youtube.com/@CommunityToolBox">http://www.youtube.com/@CommunityToolBox</a>
Harvard Resistance School	<a href="https://www.youtube.com/@resistanceschool9945">https://www.youtube.com/@resistanceschool9945</a>
Verso Books: Organizing to Win	<a href="https://www.youtube.com/watch?v=nVrMXy7101k">https://www.youtube.com/watch?v=nVrMXy7101k</a>

#### Relevant fellowships and funding opportunities

Name	Offering	URL
American Jewish World Service	Grants	<a href="https://ajws.org/">https://ajws.org/</a>
Beautiful Trouble: Direct Action Fund	Grants	<a href="https://beautifultrouble.org/directaction">https://beautifultrouble.org/directaction</a>
Civic Power Fund	Grants	<a href="https://www.civicpower.org.uk/">https://www.civicpower.org.uk/</a>
Front Line Defenders	Grants + Fellowships	<a href="https://www.frontlinedefenders.org/en">https://www.frontlinedefenders.org/en</a>
Funds for NGOs	Funding opportunities	<a href="https://www.fundsforngos.org/">https://www.fundsforngos.org/</a>
Human Rights Funders Network	Grants	<a href="https://www.hrfn.org/">https://www.hrfn.org/</a>



It's Our Turn: Leadership Development	Fellowships	<a href="https://www.itsourturn.org/leadership_development">https://www.itsourturn.org/leadership_development</a>
Lifeline Embattled CSO Assistance Fund	Emergency financial assistance + Grants	<a href="https://www.csolifeline.org/">https://www.csolifeline.org/</a>
Open Society Foundations	Grants + Fellowships	<a href="https://www.opensocietyfoundations.org/">https://www.opensocietyfoundations.org/</a>
Panorama Global	Funding + Social Change Leadership Accelerator	<a href="https://www.panoramaglobal.org/">https://www.panoramaglobal.org/</a>
Proteus Fund	Grants	<a href="https://www.proteusfund.org/">https://www.proteusfund.org/</a>
United States Institute of Peace	Grants + Fellowships	<a href="https://www.usip.org/">https://www.usip.org/</a>
Urgent Action Fund	Grants	<a href="https://urgentactionfund.org/">https://urgentactionfund.org/</a>

### Useful technology

Name	Description	Link
Activism.org	<b>activist</b> is a community of political activists, volunteers and open-source developers creating tools to help people make a difference in the issues that matter most to them. Our current project is the <a href="#">MVP for activist.org</a> , a central platform to find and discover political events and organizations. Once the web version is up and running we'll then shift our focus to native apps in <a href="#">activist-Android</a> and <a href="#">activist-iOS</a> .	<a href="https://activist.org/en">https://activist.org/en</a>
Action Network	A non-profit tech company, utilizing a unique cooperative model to produce technology for progressive movements.	<a href="https://actionnetwork.org/">https://actionnetwork.org/</a>
Change.org	Online petition platform.	<a href="https://www.change.org/">https://www.change.org/</a>
CiviCRM	CRM platform primarily catering to nonprofits and advocacy organisations.	<a href="https://civicrm.org/">https://civicrm.org/</a>

ControlShift	A software platform offering organising tools and services for progressive organisations and campaigns.	<a href="https://www.controlshiftlabs.com/">https://www.controlshiftlabs.com/</a>
Defend Dissent	Defend Dissent is an introduction to cryptography paired with the social impacts of surveillance and the protective potential of encryption, with a focus on US social movements. Each chapter ends with a story that brings social context to the material—from surveillance used against contemporary US protests to the African National Congress’s use of partially manual encryption in fighting apartheid in South Africa in the 80s.	<a href="https://open.oregonstate.education/defenddissent/">https://open.oregonstate.education/defenddissent/</a>
DemTools	DemTools is an online hub of tech tools and related resources for democracy created by the National Democratic Institute's (NDI) Democracy for Technology (DemTech) team. NDI is committed to providing a curated selection of tools and resources that empower democratic actors and enhance civic engagement. Our goal is to offer practical solutions for those working in the field of democracy programming.	<a href="https://dem.tools/guides-and-tools">https://dem.tools/guides-and-tools</a>
Guardian Project	Guardian Project creates easy to use secure apps, open-source software libraries, and customized solutions that can be used around the world by any person looking to protect their communications and personal data from unjust intrusion, interception and monitoring.  Whether you are an average person looking to affirm your rights or an activist, journalist or humanitarian organization looking to safeguard your work in this age of perilous global communication, we can help address the threats you face.	<a href="https://guardianproject.info/">https://guardianproject.info/</a>
Loomio	A collaborative decision-making tool.	<a href="https://www.loomio.com/">https://www.loomio.com/</a>
Our Data Our Selves	A project by Tactical Tech exploring the use of personal data within informal and formal political	<a href="https://ourdataourselves.tacticaltech.org/">https://ourdataourselves.tacticaltech.org/</a>

	processes. The sub-project “Data and Activism” is of particular relevance.	
QOMON	Software for grassroots movements and advocacy campaigns	<a href="https://gomon.com/">https://gomon.com/</a>
Rebel Tools	A nonprofit, open-source platform for social, progressive and green activists. Similar to Action Network, but free.	<a href="https://rebel.tools/">https://rebel.tools/</a>
Supporter Base	Volunteer management software for nonprofits.	<a href="https://www.supporterbase.com/">https://www.supporterbase.com/</a>
The Decider App	Group decision-making tool.	<a href="https://thedecider.app/">https://thedecider.app/</a>
Ushahidi	The Ushahidi Platform helps communities turn information into action with an intuitive and accessible crowdsourcing and mapping tool. By enabling the rapid collection, management and analysis of crowdsourced information, Ushahidi empowers everyone—individuals, community groups, governments, activists, organizations—to create meaningful change.	<a href="https://www.ushahidi.com/">https://www.ushahidi.com/</a>
VoterVoice	A digital advocacy platform providing tools to execute and report on campaigns, surveys, petitions, and events.	<a href="https://info.votervoice.net/">https://info.votervoice.net/</a>

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